



# Enterprise Architecture Program Status

May 2007 – July 2007

## Project Overview

<b>Program Name</b>	<b>Enterprise Architecture - Iteration 1</b>		
<b>Start Date</b>	11/14/2006	<b>Planned Completion Date</b>	06/30/2007
<b>Program Description</b>	<p>Enterprise Architecture (EA) provides an essential framework, process, and guidelines to put those solutions in place. EA looks at our business from multiple viewpoints.</p> <ul style="list-style-type: none"> <li>• The businesses we are in and the services we provide.</li> <li>• The information needed to deliver business services.</li> <li>• The technology required to manage information and automate services.</li> </ul> <p>The goal of the EA program is to delineate the relationships between these elements and make sure they are aligned to produce the desired results. Then models of these aligned elements are developed to guide the implementation of solutions that address needs and deliver value to citizens. Iteration-1 is the first expression of the EA program. Through this effort, we will gain a better understanding of the work ahead and build a foundation for future progress.</p>		
<b>Program Owner</b>	CIO Council		
<b>Program Sponsors</b>	Curt Amo and Bud Borja		
<b>Steering Committee</b>	CIO Management Council		
<b>Program Manager</b>	Tim Avilla		
<b>Core Team</b>	Tim Avilla, Jack Doyle, Scott Riordan, Dennis Wells		
<b>Architecture Domain Team</b>	<ul style="list-style-type: none"> <li>• Business Architecture - TBD</li> <li>• Solution Architecture - Aaron Karjala (DHS)</li> <li>• Information Architecture - Ed Klimowciz, (DHS)</li> <li>• Technology Architecture – Kurtis Danka (SDC)</li> <li>• Security Architecture - Teresa Masse (DAS)</li> </ul>		

## Status Highlights

This is the final status report for Iteration-1. We are asking to extend the existing charter and resources for 6 months (Iteration 1.5) to continue work and prepare for Iteration-2. The major determining factor for Iteration-2 is whether a Government Excellence POP for 2009-11 will be supported. The answer to this question will determine how the program is structured for 2007-09. Because that question won't be answered until 2008, we are requesting an extension of our charter at the August CIOC meeting

Government Excellence Framework and Principles documents have been completed. Government Excellence principles document has been approved by sponsors, State CIO, and CIOC chair. These high level principles will guide the development of principles focused on architecture, technology, information, business, and solutions. The documents are published on the EA website ([http://www.oregon.gov/DAS/EISPD/ITIP/pol\\_Arch\\_Overview.shtml](http://www.oregon.gov/DAS/EISPD/ITIP/pol_Arch_Overview.shtml)).

Over the next three months, we will focus on the following:

- Assisting with development of Government Excellence POPs
- Developing Government Excellence case studies
- Completing the business model and raising business awareness
- Working with the SDC on the technical model

## Project Milestones

This section reports progress against milestones. "Target" documents the dates as shown in the approved charter. Revised lists dates from the approved program plan (baseline).

<b>Program Initiation</b>	<b>Target (Charter)</b>	<b>Revised (Plan)</b>	<b>Actual</b>
Contract signed	Jul 2006		Jul 2006
Core Team/Gartner Kick Off Planning Session	Aug 2006		Aug 2006
Program Charter approved		Nov 2006	Nov 2006
Program Plan approved		Jan 2007	Jan 2007
EA Maturity Assessment completed	Nov 2006	Feb 2007	Feb 2007
EA Program Named	Dec 2006	Jan 2007	Apr 2007
Decision about Iteration-2 and year 2 contract	Jun 2007	Aug 2007	
<b>Architecture Development</b>	<b>Target (Charter)</b>	<b>Revised (Plan)</b>	<b>Actual</b>
Develop Common Requirements Vision	Dec 2006	Mar 2007	Apr 2007 *
Define EA Framework	Dec 2006	Feb 2007	<b>June 2007</b>
Refresh Enterprise IRM Strategy	Jan 2007	Feb 2007	
Complete Top-Level Models	Apr 2007	Jun 2007	
<b>Iteration 1.5 charter extension approved</b>	May 2007	Jun 2007	

**Bold** indicates updated since last report.

\* EIRM strategy documents Common Requirements Vision.

## Accomplishments this Period

### Tasks Completed

- EA Framework document completed and approved
- EA Principles approved by sponsors, State CIO, and CIOC chair.
- Two Iteration-2 Program Concepts work sessions conducted.
- Continued Gartner support sponsored and funded by EISPD

### Tasks Worked but Not Completed

- EA Framework document review by CIOMC and Admin Service Managers
- Business architecture reference model
- EA Program charter extended until 12/31/2007

## Planned for Next Period (Aug-Oct 2007)

### Tasks To Be Completed

- EA Program charter extended until 12/31/2007
- Charter revised and extended for Iteration 1.5.
- Iteration-1.5 plan and schedule
- First Government Excellence case studies published
- Contribute to 2009-11 EA Policy Option Package(s)

### Tasks To Be Worked On But Not Completed

- Iteration-2 plan and schedule
- More Government Excellence case studies
- Government Excellence Architecture tenets: mission, vision, principles
- Business reference model
- Perspective principles

### Open Issues/Concerns

1. Lack of dedicated program resources results in a program that is no one's number one priority. The key to addressing the issue in 2009-11 is a successful POP. Other resourcing options are being studied for 2007-09.
2. We need member(s) of the business community to join the EA effort. We need a core team resource(s) who can dedicate 4-6 hours a week to EA that has broad experience and knowledge about how agencies establish and manage programs. Curt Amo serves as the management-level business sponsor, cannot contribute to the detailed work needed.
3. We've completed all major deliverables scheduled for Iteration-1, except a high level business reference model. This deliverable is an important part of addressing the previous issue.

### Program Changes

This section reports deviations from the program charter and other program changes.

Change	Date	Comments
<p>The plan called for an Implementation Strategy deliverable. Templates for that deliverable were lengthy and decision points would have been buried. The team decided to replace that deliverable with a presentation of Iteration-2 concepts for effective decision making.</p> <p>The concepts deliverable made it clear that a decision about Iteration-2 is premature. Therefore the final deliverable for Iteration-1 will be the presentation to extend the current charter for 6 months.</p>	6/1/2007	No impact to schedule.

### Project Team Morale

<b>IS Team Morale</b>	<input type="checkbox"/> Very Positive <input checked="" type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input type="checkbox"/> N/A
<b>Business Team Morale</b>	<input type="checkbox"/> Very Positive <input type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input checked="" type="checkbox"/> N/A